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## **Notice of Difference Between Performance Forecast and Results**

We would like to announce that there is a difference between performance forecasts for December 2025 announced on November 14, 2025 and today's announcement results.

### 1. Difference between performance forecast and results

Consolidated fiscal year ending December, 2025 (January 1, 2025-December 31, 2025)  
(Million Yen)

	Net Sales	Operating Income	Ordinary Income	Net income Attributable to Shareholders of the Parent Company	Net Profit per Share
Previous Forecast(A)	121,000	5,400	6,200	3,900	40.57 yen
Results(B)	117,089	5,815	7,566	6,203	64.47 yen
Difference(B-A)	△3,911	415	1,366	2,303	
Ratio(%)	△3.2%	7.7%	22.0%	59.1%	
(Ref) Results of Previous full of the Term ending December 2024	125,544	4,883	6,517	4,470	46.48 yen

### 2. Reason for Revision

Revenue declined due to reduced production by certain automobile manufacturers and a downturn in the ASEAN market. However, profits significantly exceeded the initial forecast, driven by productivity improvements, rationalisation, exchange rate effects, equity method investment gains, gains on property sales, and temporary factors such as volume compensation.

End